

The 21st Century Marine Corps

***Creating Stability
In an Unstable
World***

Force Development Strategy Branch

What's Important

- **We continue to:**
 - **Embrace change**
 - **Consider many alternatives**
 - **Build upon the strengths, not the habits, of today's force**
- **We're building capabilities to help Joint Force Commanders (JFCs):**
 - **Prevent instability-**
 - "No Better Friend"
 - **Enable stability-**
 - "No Worse Enemy"
 - **Rapidly transition back & forth-**
 - "Nation's Premier Expeditionary Force-in-Readiness"

Strategic Landscape

- **The Irregular Challenges**

- A global radical Islamist insurgency
- Asymmetric warfare fought by decentralized groups
- Exploitation of failed and failing states—intrastate conflicts

- **The Traditional Challenges**

- Regional powers with conventional and (some) nuclear capability
- Continued instability created by interstate conflicts



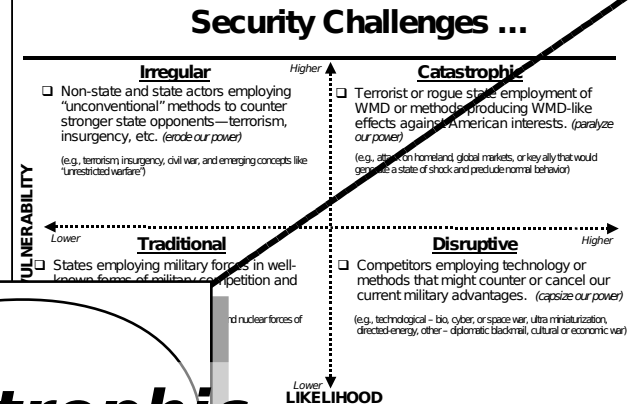
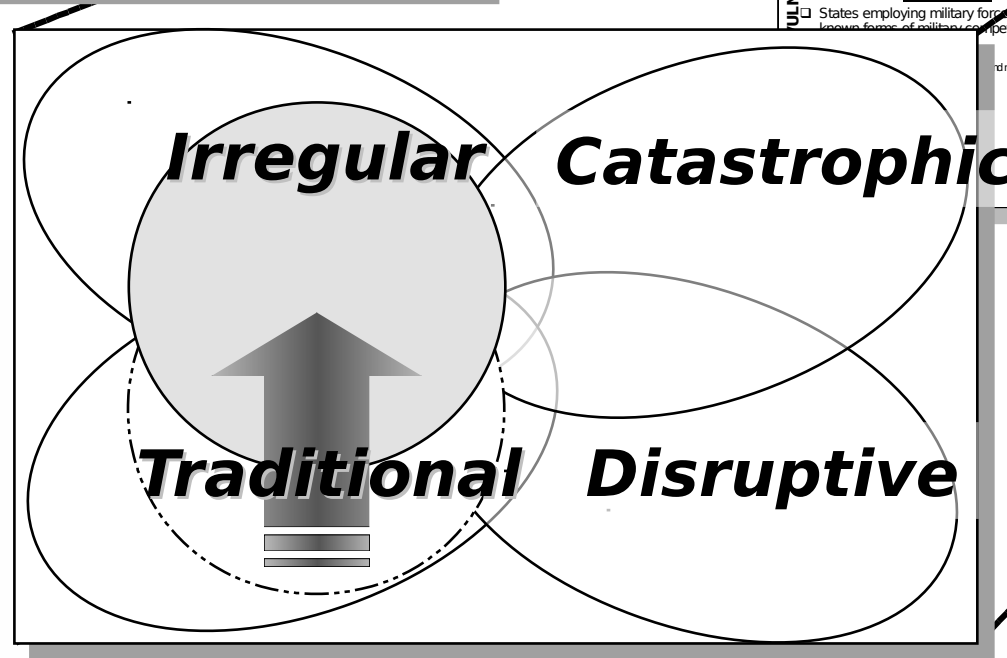
Our challenge in this new century is a difficult one. It's really to prepare to defend our nation against the unknown, the uncertain and what we have to understand will be the unexpected.



Complex Mix of Non-Traditional & Traditional Challenges

Adjusting Our Aim

- **Rebalanced Capabilities**
 - Irregular & Traditional



" We fight effectively across the spectrum of conflict, and know that our future will be dominated by irregular wars."

Enduring Concepts

- **Integrated concepts drive our design of future forces & establish the framework for our operational efforts**

- **Seabasing:** Projecting, protecting, and sustaining national capabilities from the sea by leveraging forward presence to

accomplish our goals from great distances

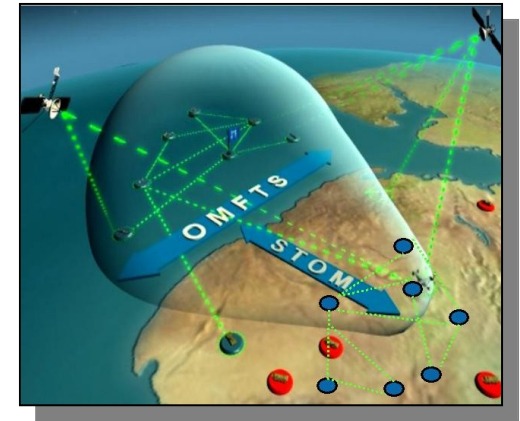
- **Operational Maneuver From the Sea (OMFTS):** Exploiting the sea as a means of gaining advantage to resolve “Chaos in the Littorals”

- **Ship-to-Objective Maneuver (STOM):** Projecting combined-arms forces by air & surface directly to critical operational objectives, dislocating adversaries in space and time

- **Distributed Operations (DO):** Informing training, education, &

equipment for junior leaders, to expand awareness & influence across the battlespace

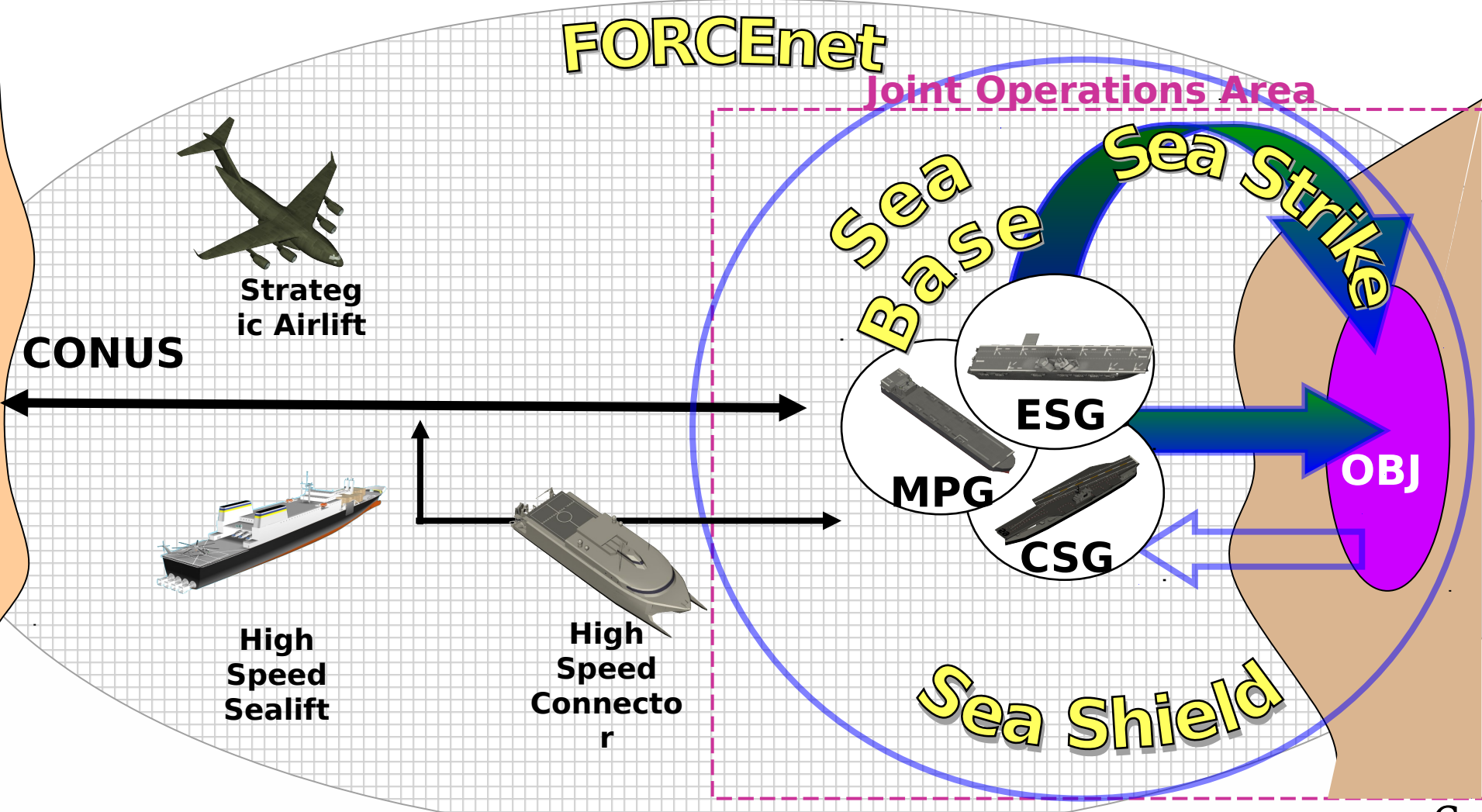
“The chaos of the future requires ... the capability to project power ashore ... ranging from overcoming devastated infrastructure to assisting a friendly people in need of disaster relief to countering the entire spectrum of armed threats.”



- OMFTS, 1996

Seabasing

Projecting Power without a Permission Slip

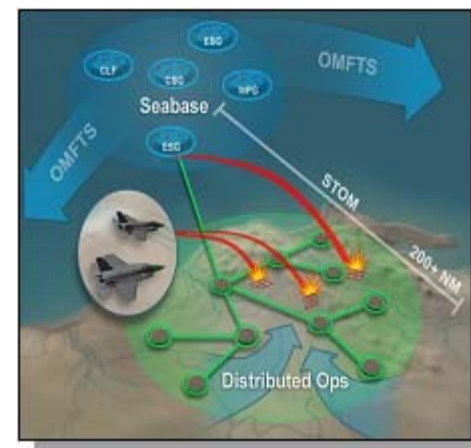


A Scalable Sea-based “System of Systems” that Provides Operational Access & Generates Strategic

Distributed Operations

The Next Step in Maneuver Warfare

- Adapting our methods
- Remaining a flexible combined-arms force
- Enabling a generation of combat-experienced decision-makers by
- ~~concept~~ distributing authority
 - Create spatial & temporal advantage w/ new capacity for integrated action by physically dispersed units
 - Sense and act across an expanded battlespace
 - Distribute & reaggregate seamlessly
 - Design operations to dynamically link both concentrated and distributed forces
- **Exploit:**
 - Networked command & control
 - Joint & organic fires



Emerging/Maturing Concepts

- **Forward Presence, Security Cooperation & Counterterrorism**
- **Crisis Response**
- **Forcible Entry**
- **Prolonged Operations**
- **Countering Irregular Threats: A New Approach to Counterinsurgency**

Preventing Instability

Winning Consistently, in Small Ways, in Many Places

- **In order to enable JFCs to distribute forces to create opportunity, understand the operational environment, and shape the potential battlespace**
 - By developing new concepts for forward posture and forward engagement to drive force development
 - By creating a Foreign Military Training Unit (FMTU) to train, equip, and advise foreign militaries to build capacity for internal defense
 - By establishing Active Duty PSYOP teams, Info Ops staff to influence decision-making and behavior by adversaries and observers
 - By adding more Military Police teams, Explosive Ordnance Disposal (EOD) teams and a Reserve Anti-Terrorism Battalion to counter irregular tactics
 - By expanding Non-Lethal capabilities such as the NLW Capability Set and the AT/FP Checkpoint Set to provide additional options



Enabling Stability

Multiplying Pressure on Selected Adversaries

- **In order to enable JFCs to assemble forces to defeat critical adversaries, stabilize the Joint Operations Area, and transition responsibilities to civilian authorities**

- By exploiting forward engagement to enable Forcible Entry Operations
- By empowering small unit leaders with expanded training & education to proliferate decision-making
- By providing more Infantry Battalions & Light Armored Recon (LAR) Companies to increase sustainable, combined-arms capacity for “boots on the ground”
- By developing an adaptive and scalable logistics system that integrates Navy and Marine Corps processes to enable maneuver by optimizing support from the sea base
- By developing a training system to intensify maneuver training in live, virtual, & simulated environments

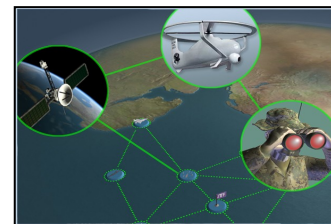


Capitalizing on our Command of the Commons to Project Power into the Contested Zones

Transitioning Rapidly

Accelerating Force Deployment, Employment, & Sustainment

- **In order to enable the Navy- Marine Corps Team to provide JFCs w/ scalable, task-organized capabilities across the Range of Military Operations**
 - **Networks** to increase velocity of intelligence-to-action
 - By extending our networks to every tactical level
 - By developing an interoperable enterprise compatible with joint, coalition, and civil agencies
 - **Actionable Intelligence** to expand understanding of adversaries
 - By adding Reconnaissance and Counter Intelligence capacity to provide Persistent Surveillance, Human Intelligence & Direct Action
 - By expanding and reorganizing intelligence analysis organizations
 - **Coalition & Interagency linkages** to enable unity of effort
 - By creating Active Duty Civil Affairs Planners for every Marine Expeditionary Force (MEF) and Marine Expeditionary Unit (MEU) to coordinate civil - military planning
 - By adding an additional Air/Naval Gunfire Company (ANGLICO) to connect coalition partners with joint fires



Preventing Instability

Roadmap

FY05 FY06 FY07 FY08 FY09 FY10 FY11 FY12 FY13 FY14 FY15 FY16 FY17 FY18 FY19 FY20 >



• Foreign Military Trng Unit • Anti-Terrorism Bn • EOD • MP
• PSYOP • Info Ops



Study: Analytical Methods for Distributed Ops, Stability Ops



Center for Advanced Operational Culture Learning



Forward Engagement: • West Africa Trng Cruise • SHARED ACCOR



Sea Viking 06 Exp: Distributed Ops - OTM/OTH COC



Synthetic Environments and Tactical Decision Simulation



Sea Viking 08 Exp: Distributed Ops - Sustainment & C2



Mobility Denial System



Vertical UAV

Concept
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Structu
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Ops
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Studie
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Experimen
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Progra
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Enabling Stability

Roadmap

FY05 FY06 FY07 FY08 FY09 FY10 FY11 FY12 FY13 FY14 FY15 FY16 FY17 FY18 FY19 FY20 >



•Infantry •Light Armored Recon

MAGTF MOUT Trng



Study: Baseline 2015 Marine Expeditionary Brigade



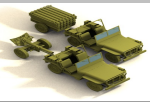
Concept Development and Experimentation: Sense & Respond Logistics



LW 155 Howitzer



Synthetic Environments and Tactical Decision



Expeditionary Fire Support System

Expeditionary Fighting Vehicle



MV-22 Osprey



High Mobility Artillery Rocket

System



Joint Strike

Fight



Hvy Lft Replacement



MAGTF Expeditionary Family of Fighting Systems

Concepts

Structure

Ops & Training

Studies

Experiments

Programs

Transitioning Rapidly

Roadmap

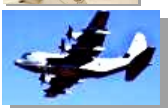
FY05 FY06 FY07 FY08 FY09 FY10 FY11 FY12 FY13 FY14 FY15 FY16 FY17 FY18 FY19 FY20 >



- Force Recon
- Div Recon
- Intel
- Civil Affairs
- ANGLICO



Rock War MAGTF Pre-Deployment Trng



KC-130J



Process: Marine Expeditionary Rifle Squad



CoNDOR



Joint Tactical Radio System



LPD 17



MAGTF C2



LHA (R)



MCEITS

Concept
s

Structu
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Ops
& Training

Studie
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Experimen
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Progra
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Comprehensive Force Development

Strategic

Across the:

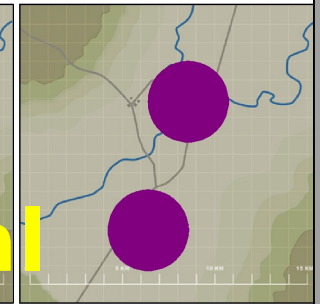
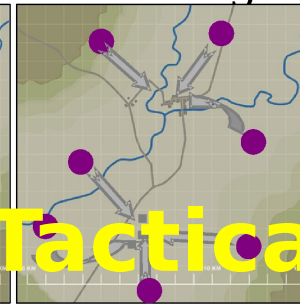
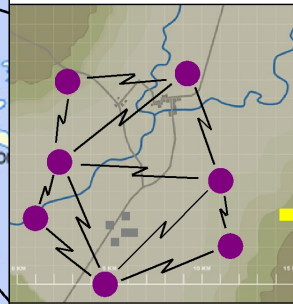
- **Levels of war-**
Strategic, Operational, & Tactical
- **Range of military operations-**
Shaping & Engagement to
Stabilization & Reconstruction
(Phase 0 - Phase 4)
- **Domains of the battlespace-**
Air, Land, Sea, Space, Cyberspace



Distributed

Swarming

Concentrated



Tactical

Prevent Instability, Enable Stability, Transition Rapidly

Enhanced Marine Corps Capabilities

- **Preserving our unique ethos**
- **Innovating for the future**



“ Our most effective weapon remains the individual Marine who out-learns, out-thinks, and out-fights any adversary.”

General M. W. Hagee
General M. W. Hagee

Back Ups

Expeditionary Force Development System

Capsule Summary

- **Strategic *Challenges* = Military Problems**
- **Warfighting *Concepts* = Military Solutions**
- **Fielded *Capabilities* = Tools to bring Solutions to Life**



Enhanced National Capabilities

**SPMAGT
F / MEU**

Forward-deployed Forces

Persistent: Provide an agile & networked sea-based force for shaping & engagement - **Continuous**

Immediate: Generate and exploit actionable intelligence, employ joint fires, establish JTF C2 - **Within Hours**

MEU

Prepositioned & Surged Forces

MEB

Rapid: Execute Joint Forcible Entry, enabling follow-on Joint Force operations - **Within Days**

Decisive: Achieving operational level objectives with sustainable force; reconstituting and reemploying - **Within Weeks**

**ME
F**

**Shaping &
Engagement**

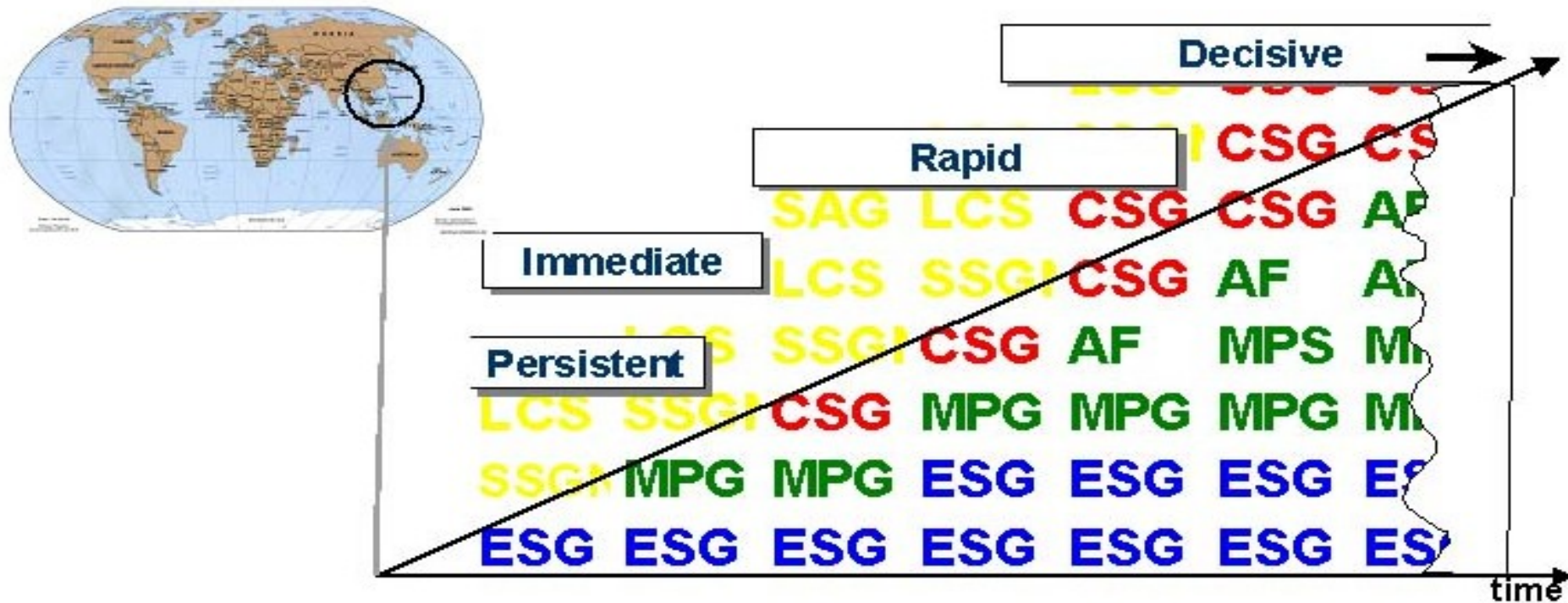
**Major Combat
Operations**

**Stabilization &
Reconstruction**

Challenges → Concepts → Capabilities

Organize

Modular & Adaptive Capability Sets



“This new distributed combat force provides ... the ability to immediately transition from a posture of deterrence to one that supports full-scale joint combat operations with long- term sustainability.”

- Naval Operating Concept for Joint Operations

Complementary Capability Packages

Recommended Reading

- **Naval Transformation Roadmap**
- **Naval Operating Concept**
- **National Military Strategy**
- **Joint Operations Concept**
- **Sea Power 21**
- **Expeditionary Maneuver Warfare**
- **Ship to Objective Maneuver**
- **Sustained Operations Ashore**
- **Maritime Prepositioning Force (Future) (being updated)**
- **Enhanced Networked Seabasing**
- **Distributed Operations**

- **Strategic Planning Guidance (Classified)**
- **Major Combat Ops JOC**
- **JFEO JIC**
- **Urban JOC (forthcoming)**
- **Military Operations On Urbanized Terrain**
- **Seabasing JIC**

